



International Conference of Information Commissioners

Strategic Plan

2021 – 2024

Introduction

The Vision and Mission of the International Conference of Information Commissioners (ICIC) are as set out in the [ICIC Johannesburg Charter](#). The Johannesburg Charter also sets out the ICIC's Goals ("the Charter Goals").

The following priorities form a Strategic Plan to support the ICIC meeting its Charter Goals for 2021 – 2024.

PRIORITY 1: Build the ICIC's capacity and capability to carry out its mission and vision

Related Charter Goals:

- e. Develop the capacity of the ICIC.
- f. Help to develop the capacity of its registered members and increase membership.

Success measures may include:

- Governance structures and provisions have been developed, e.g.:
 - Host application process
 - Observer status process
- Decision-making processes are fully documented and transparent.

PRIORITY 2: Widen membership

Related Charter Goals:

- f. Help to develop the capacity of its registered members and increase membership.

Success measures may include:

- A membership approval process has been implemented which recognises the value of inclusivity and diversity within the ICIC.
- Membership applications are received and processed in line with the membership approval process.
- Advice is provided to unsuccessful applicants.
- Observer status is permitted for non-members who may wish to apply for membership at a later date
- The membership application process has been evaluated and, if necessary, amended.

PRIORITY 3: Investigate options to develop financial sustainability

Related Charter Goals:

- d.** Undertake and support research on issues integral to access to public information.
- e.** Develop the capacity of the ICIC.
- h.** Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information.
- i.** Promote the development and adoption of international standards in access to public information in all regions across the world, including the establishment of independent oversight bodies.

Success measures may include:

- A strategy for securing financial sustainability and growth of ICIC has been developed.
- Potential partner organisations have been identified.
- Options for external funding and joint ventures with partner organisations have been explored.

PRIORITY 4: Demonstrate global leadership in access to public information rights

Related Charter Goals:

- h.** Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information.

Success measures may include:

- Resolutions are passed which raise awareness of issues that impact upon access to public information and promote progress towards achievement of the Sustainable Development Goals.
- ICIC operates as an open and transparent organisation and makes information about its decision-making processes, governance structures, strategies and resolutions etc available from the ICIC website.

PRIORITY 5: Enable communication between members and publication of information about access to public information rights

Related Charter Goals:

- a. Protect and promote access to public information.
- b. Promote and support dialogue and mutual cooperation.
- c. Encourage the development and sharing of information and best practices, including peer learning.
- f. Help to develop the capacity of its registered members and increase membership.
- g. Facilitate reflection and learning from case work on systemic issues.
- h. Act as a collective voice in the international community to raise awareness of issues that impact upon access to public information.

Success measures may include:

- Knowledge-sharing between members is supported and members share their own good practice with one another.
- New developments in access to public information, e.g. case law of international interest, are recorded and made available via the ICIC website.

PRIORITY 6: Undertake a comparative assessment of the needs of different geographic regions in protecting and promoting access to public information

Related Charter Goals:

- a. Protect and promote access to public information.
- d. Undertake and support research on issues integral to access to public information.
- i. Promote the development and adoption of international standards in access to public information in all regions across the world, including the establishment of independent oversight bodies.

Success measures may include:

- Research has been undertaken into disparities in access to public information and action which could be taken by ICIC to promote access to public information.